



October 9, 2009

Dear UC Colleague:

As you know, the University is at a crossroads. One of the central challenges we face is how to preserve access and quality, and continue to serve a state with ever-increasing educational, scientific, and healthcare needs in the face of diminishing State support.

We recently established a special commission--the UC Commission on the Future--to explore answers to this and other key issues, and to help develop a vision for UC. The strength of the recommendations it presents to the Board of Regents in March depends, in part, on you.

As members of the UC community, we strongly encourage you to be a part of this conversation. Are we asking the right questions? Are there specific issues that you think are crucial to address? What action is essential, from your perspective, to help UC continue to thrive?

There will be several ways for you and other members of the University community to participate. Among them:

- **Commission Web site:** Start today by posting your questions and suggestions through the feedback page on the Commission's Web site at <http://ucfuture.universityofcalifornia.edu>. You can direct your comments to any or all of the five working groups reviewing specific aspects of the University's structure, from the appropriate size and shape of UC to alternative educational delivery and revenue models.
- **Local forums:** Leaders of each of the five workgroups will conduct listening tours on UC campuses throughout the state over the next several months to hear directly from faculty, staff, and students. The schedule for these forums is being finalized now and will be posted to the Commission's Web site soon--watch for dates in your area.

We thank you in advance for participation in this process--your views are important to us. And we invite you to use the Commission Web site to stay abreast of the progress and evolution of this effort through the coming months.

Sincerely,

Russell S. Gould  
Chairman  
Board of Regents

Mark G. Yudof  
President